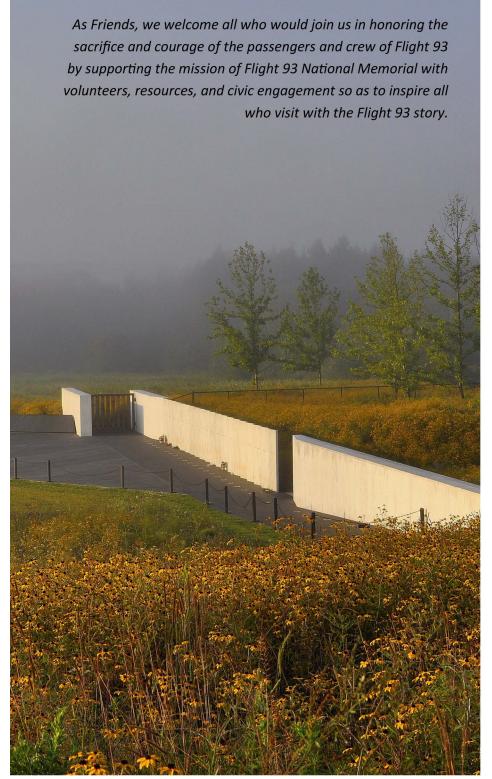
FRIENDS OF FLIGHT 93

NATIONAL MEMORIAL





A message from the President

Thank you, Friends, for another year of exceptional support for Flight 93 National Memorial. Through your volunteer service and financial support of the Memorial's ongoing projects, visitors from around the country and the world have been inspired by the Flight 93 story and touched by their experience here. Whether you planted seedlings during this year's reforestation project, or physically cared for the memorial, greeted visitors, helped at the Visitor and Learning Center groundbreaking, luminaria, or memorial ceremony, or made a donation to support our efforts, you were part of a historic and incredibly successful year. Your warmth and kindness as you greet our visitors, your interest in the completion of the Memorial, and your commitment to sharing the Flight 93 story increases with each passing year.

Although the Friends group is just beginning its fifth "official" year as an organization, the core of our members and our leadership have been embedded in the fabric of this hallowed place since day one. The Friends value the exceptional relationship that we have with the National Park Service and the dedicated staff, and we look forward to working alongside them not only to ensure the Memorial's sustainability, but to see that the programming provided in the new Visitor and Learning Center will be vibrant and engaging, now, and for future generations to come. As the successor organization to the partnerships that have brought us to this place, the Friends will continue to sustain our legacy of meaningful citizen involvement at all levels in the future.

It has been my honor to serve as your President in 2013. I am humbled

by your confidence and I thank you, again, for your support and for the opportunity to work alongside such an amazing group of people in this special place.

Sincerely,

Lladel Lichty

President, Friends of Flight 93 National Memorial



President Lladel Lichty (in blue jacket) joins our partners in breaking ground for the Visitor Center/Learning Center Complex on September 10, 2013.

Goal: Connecting People to the Park

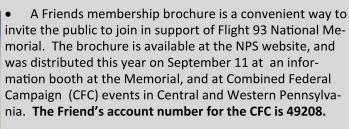
The Friends help the Memorial be relevant and valued as a place of respect, inspiration, and deepened understanding of the events of September 11, 2001 and the story of Flight 93. We use the power of volunteers and programs to better connect with communities beyond the Memorial and to invite new publics to the park. We develop and nurture life-long connections between the public and the Memorial through varied and continuing educational, volunteer, and work experiences.

In 2013 . . .

HONORING THEIR COURAGE

- The Friends produced and distributed 40,000 rack cards inviting the public to visit Flight 93 National Memorial.
- More than 100 copies of the Friends' orientation video were distrib
 - uted to schools and motor coach groups. The film provides a summary of the Flight 93 story and a preview of a visit to Flight 93 National Memorial. The video is posted at the NPS website (nps.gov/flni).
- Field Notes, the quarterly electronic newsletter of the Friends now reaches hundreds of households and businesses with updates on new initiatives at the Memorial.





- The Friends stay connected with others in the tourism community through membership in the Somerset County Chamber of Commerce and the Laurel Highlands Visitors Bureau.
- The Friends recruited volunteers to serve as Plaza
 Greeters, welcoming the public to the Memorial during the busiest days of the season and providing basic orientation to the site.

Connecting People to the Park

 Friends members were invited to a twilight view of the Memorial from one of the highest elevations in the park following a mid-summer meeting at the Shanksville Fire Station. Member Chuck Wagner shared photos of the mining equipment and flags which once were landmarks at the Memorial.



- The Friends registered the 511 volunteers who planted trees at the Memorial in the April Reforestation weekends and distributed lunches and tshirts to all. Grant funds secured by the Friends provided a hand washing station for the volunteers.
- The Friends received a grant that was used to purchase signs to direct visitors to the new entrance on Route 30, and to produce banners inviting visitors to see all five National Parks in Western Pennsylvania.
- The Friends sponsored a reception for the Families of Flight 93 on September 10.
- At dusk on September 10 the Friends organized a procession of forty volunteers to carry candle lanterns to the Wall of Names, placing

them in memorium before the names of the passengers and crew.





Goal: Advancing Education & Understanding

The Friends assist the National Park Service by embracing a larger role in education. We are striving to establish the Memorial as a place of learning by engaging partners and education institutions, and effectively communicating with and capturing the interest of the public. We support educational opportunities for the staff and volunteers at Flight 93 National Memorial which enhance their effectiveness.

In 2013

- The Friends were awarded a \$275,000 grant from The Heinz Endowments to support continuation of the Flight 93 Oral History and Documentation Project over a three year period. Through this project, more than 800 oral history interviews with those most closely connected with the Flight 93 story will be available to the public and academic researchers. This year's work included recording interviews with the Northeast Air Defense Sector, the FAA, more members of the Pennsylvania State Police and the FBI, and additional family members. Project consultants helped gather materials for the Visitor Center exhibit that will open in 2015.
- The Friends organized a motorcoach trip to New York City for members, and National Park Service volunteers and staff, touring the National 9/11 Memorial, learning about the 9/11 Museum which will open next year, and visiting the Tribute Center, fire houses, and St. Paul's Chapel. The group gathered in Zuccotti Park to share insights with docents from the Pentagon Memorial and the Tribute Center before departing for Somerset County.

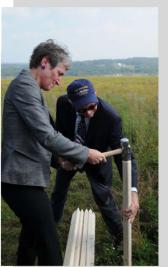


Advancing Education & Understanding

- A grant from the National Environmental Education Foundation allowed the Friends to purchase items for the park's new Children's Discovery Table, an interactive activity for the park's youngest visitors.
- The Friends were part of the groundbreaking for the Visitor Center/Learning Center complex—the interpretive heart of Flight 93 National Memorial which will open in 2015. Secretary of the Interior Sally Jewell led the way in outlining the perimeter of the new structure with stakes and con-



struction ribbon in a unique way to launch this new major construction project. The Friends will play a vital role in helping to make the Learning Center a vibrant place to explore September 11 and Flight 93 themes in a deeper way.





Left and above: Secretary of the Interior Sally Jewell drives stakes with Families of Fight 93 and Friends Vice-President Patrick White and surveys the Memorial landscape from the future Visitor Center with Superintendent Reinbold on September 10, 2013.

Goal: Preserving America's Special Places

The Friends will assist the National Park Service and our partners to complete the Memorial and protect it as one of America's special places. We will cultivate excellence in the stewardship of the Memorial as well as in scholarship as a foundation for telling and understanding the story of Flight 93 and September 11.

In 2013

- In May, Friends gathered in the early morning hours to carefully wash the marble Wall of Names.
- On "Weeding Wednesdays" through the summer, Friends worked in the landscaped areas adjacent to the Memorial Plaza.
- The Friends successfully competed for funds from the Somerset County Tourism Grant Program, The Heinz Endowments, and the National Environmental Education Foundation.
- The Friends have been designated an approved recipient of contributions from federal employees in the Combined Federal Campaign (Account #49208).
- The Friends raised money to support projects at Flight 93 National Memorial by participating in the 2013 Charity Raffle Program of the Pittsburgh Penguins Foundation. REI volunteers joined the Friends for the fundraiser.



The National Park Foundation made a multi-year commitment of funds to the Friends of Flight 93 in order to build organizational capacity to take on a larger role in fundraising and support of Flight 93 National Memorial.

Preserving America's Special Places

Many Friends were among the 500 volunteers who planted 17,200 seedlings on 23 acres of reclaimed strip mine areas of the Memorial this spring. Blight-

resistant elm and chestnut seedlings were among the many native species that were planted.





With thanks to our Donors

The Board of the Friends of Flight 93 National Memorial gratefully acknowledges the assistance of many groups and individuals who have contributed to our growth in 2013. In particular, we thank:

The National Park Service The Families of Flight 93 The National Park Foundation The Heinz Endowments The Somerset County Commissioners (Tourism Grant Program) Pittsburgh Penguins Foundation The Commerce Group Porter, Wright, Morris & Arthur LLP Allegheny Trail Runners Tom McMillan The National Environmental Education Foundation The Lincoln Highway Heritage Corridor Jamie Patton PPG Industries (for Lance Sturni) Erich Bay Mal & Christine Fuller

Quaker Steak & Lube, Akron, OH

Starbucks Foundation Deborah Wachsman George M. Leader Family Corporation Podrebarrac Foundation Mr. & Mrs. E. Van Milbury Combined Federal Campaign David White U.S. Airways Melanie Martin-Jones REI Corvette Club of Western PA **Atlas Printing** Wessel & Company Indian Lake Resort The Friends Membership

Financial Report

PROFIT & LOSS

October 1, 2012 through September 30, 2013 (unaudited)

Income/Revenue		Expenses	
In-kind Donations	6,788.68	Payroll Tax Expense	1,071.00
Business Donations	825.00	Payroll Expense	13,999.99
Corporate Donations	3,070.00	Accounting Fees	2,918.75
Individual Donations	15,965.31	Contract Labor Exp.	86,527.00
Corp. Matching Donation	ns 270.00	Office Equipment	8,824.64
Foundations	80,362.99	Spec Project -Disc. Table 1,979.81	
Grants	79,416.50	Spec Event Reforestation5,629.00	
Honorariums	2,315.00	Catering	1,426.75
Investment Income	.48	Food & Beverage	373.99
Other Income (DVD's etc) 1,080.00		Postage, Shipping	585.42
Spec Proj Recpts - NY Tri	p 1,982.99	Printing & Copying	2,972.02
Spec Proj Recpts Reforest 5,647.00		Supplies	1,525.35
Program Income Dues,etc 5,122.00		Office Renovation	2,450.31
		Travel & Meetings	5,163.67
Total Ordinary Income : 202,845.95		Misc. Expense	2,786.33
Less: Total Expenses (138,860.03)		Insurance	626.00
Net Ordinary Income	63,985.92	Total Expenses:	138,860.03

NET INCOME 63,985.92

Balance Sheet as of September 30, 2013 (unaudited)

ASSETS

ASSETS			
Somerset Trust Checking	95,928.44		
Somerset Trust Savings	912.98		
Total Checking/Savings	96,841.42		
Total Current Assets	96,841.42		
Total Fixed Assets	1,550.29		
Other Assets	(50.25)		
TOTAL ASSETS	<u>98,341.46</u>		
LIABILITIES & EQUITY			
Payroll Taxes	4,065.41		
Deferred Grant	2,735.10		
Total Liabilities	6,800.51		
Unrestricted Net Assets	27,555.03		
Net Income	63,985.92		
Total Equity	91,540.95		
TOTAL LIABILITIES & EQUITY	\$98,341.46		

The Board of Directors



Lladel Lichty, President



Patrick White, Vice President



Donna Glessner, Secretary



Mary Jane Snyder, Treasurer



Ginny Barnett



Deborah Borza



Nicole Eickhoff



Mal Fuller



Linda Meyer



Jerry Spangler



Lance Sturni



Mike Watson

The Board gratefully acknowledges the service of Mike Watson who resigned from the Board in February, 2013 due to his travel schedule.

The Friends of Flight 93 National Memorial is registered with the Pennsylvania Department of State pursuant to the provisions of "The Solicitation of Funds for Charitable Purposes Act." We are also designated by the IRS as a 501[c][3] charitable organization. Donations to the Friends are tax deductible for federal income tax purposes. A formal agreement with the National Park Service establishes the Friends as the official support group of Flight 93 National Memorial.

Financial statements, meeting minutes, and previous annual reports are available for inspection during regular business hours at Park Headquarters at Flight 93 National Memorial. These documents are posted at the NPS website: www.nps.gov/flni under the "Support York Park" tab.

Benefits of membership in the Friends include: a subscription to the quarterly electronic newsletter Field Notes, invitations to Friends-only events and opportunities to volunteer; and the knowledge that your annual membership fee of \$25 per individual or \$40 per couple is helping to support the mission of Flight 93 National Memorial.

Photo credits: Chuck Wagner, Tami Heilemann (DOI), Kathie Shaffer, Linda Meyer